

**NATIONAL PAEDIATRIC HOSPITAL DEVELOPMENT BOARD
("NPHDB" or the "Board")**

**Minutes of the NPHDB Board Meeting held on Wednesday, 13 May 2026
From 14.30 to 16.15**

**At NCH Boardroom, Block A, Herberton, St James's Walk, Rialto, Dublin 8,
D08 HP97, and via Microsoft Teams**

Attendance (Board)

Fiona Ross (Chairperson)
Tim Bouchier-Hayes (Vice-Chairperson)
Brian Keogh
Michael Barry
Alan Moore
Michael Shelly
Alex White
John Cole
Susan Bryson
Alan Seabourne
Derek Moran

Attendance (Other)

David Gunning, Chief Officer
Phelim Devine, Project Director
Tom Morris, Commercial Director
Ed Vernon, Design Director
Ronan Traynor*, Finance Officer
Ed McIntyre*, M&E and Commissioning
Director
Elaine O'Rourke, Executive Support
Caitlin McNamara, On behalf of HMP
Secretarial Limited – Board Secretary

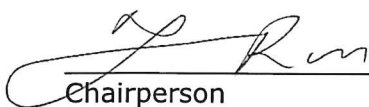
**For part of the meeting only*

1.0	Quorum & Chairperson
	The Chairperson noted that a quorum, being five Board members, was present and the meeting proceeded to business.
1.1	Declarations of Interest or Conflicts of Interest
	In accordance with Section 19 of Statutory Instrument 246/2017, the Board Members confirmed that there were no new declarations of interest or conflicts of interest to be disclosed.
1.2	Protected Disclosures
	Each Board Member was asked to confirm if any protected disclosures had been made to them, further to which it was confirmed that there had not.
2.0	Previous Minutes
2.1	Minutes of the Board Meetings held on 08 April 2026
	The Board reviewed the minutes of the Board meeting held on 08 April 2026 (the "Minutes"). IT WAS RESOLVED that the Minutes were approved for signature by the Chairperson.
2.2	
3.0	Chief Officer Report
	The Chief Officer Report was noted, and the priority items discussed by reference to health and safety onsite; construction; commercial/claims; key risks and issues; communications, and; stakeholder engagement. It was noted that there was one reportable health and safety incident on site during the period. The Board noted and discussed the incident in detail. The Board received an update on the engagement that had taken place with the Main Contractor during the period. The Board noted and discussed the project programme noting the position in relation to substantial completion. An overview on the position in relation to Early Access was provided to the Board. The number of productive resources on site throughout the period was noted by the Board. The Board received an update on stakeholder engagement. An overview of matters discussed at the Public Accounts Committee meeting was provided to the Board.

	It was noted that members of the Joint Oireachtas Committee on Health had carried out a site visit, which proved to be a positive experience.
3.1	Programme and Performance Update
	The Board considered a detailed update on the Main Contractor's programme and performance, with specific reference to KPI outcomes. The current position on room handovers, the status of the open NCRs, and potential effects on Early Access were noted.
3.2	Design and Quality Update including NCRs
	The Board received a Design and Quality update. The Board reviewed and discussed the status of final room offers and inspections and outstanding snags. The Board received a summary of progress made against the NCR close out plan, noting open NCRs; those which had been closed during the period, and; new NCRs opened during the period. It was noted that a new NCR close out plan was anticipated. An overview of progress made in relation to the consolidated issues list was provided to the Board. It was advised that there were currently 7 items remaining on the consolidated issues list, and these were being closed out quickly.
3.3	Minor Works Review
	The Board received an overview of the minor works proposal. The Board considered and discussed in detail the key considerations, potential benefits and drawbacks of proceeding with the minor works proposal. It was agreed that, in light of the associated risks, the minor works proposal would not be progressed and that all efforts should continue with keeping the Main Contractor focused on achieving Substantial Completion.
3.4	Due Diligence Report Update
	The Board discussed the key topics and findings arising from a due diligence review.
4.0	Finance
4.1	Financial Results
	The financial results in respect of April 2026 were discussed and noted by the Board.
5.0	Governance Matters
5.1	Finance, Audit and Risk Sub-Committee ("FARSC")
	It was advised that the next FARSC meeting is due to take place on 23 June 2026, and the Board would receive an overview of matters discussed at the next Board meeting.
5.2	CQV Sub-Committee
	The Board received an overview of matters discussed at the most recent CQV Sub-Committee meeting, noting in particular updates on substantial completion.

5.3	Dispute Resolution Sub-Committee Meeting
	The Board was briefed in relation to matters discussed at the most recent Dispute Sub-Committee meeting, and the position in relation to claims and conciliations was noted.
5.4	Register of Delegated Authority
	The Board reviewed and discussed the updated Register of Delegated Authority 2026. Following due and careful consideration, IT WAS RESOLVED to approve the Register of Delegated Authority 2026. <i>Ed McIntyre and Ronan Traynor left the meeting.</i>
6.0	Closed Session
6.1	
6.2	
6.3	
7.0	
8.0	
	Any other Business
	There being no further business, the meeting was brought to a close.

Next Meeting: It was agreed by the Board that the next Board meeting would be convened on Wednesday, 10 June 2026, at 14.30hrs.


Chairperson