

**NATIONAL PAEDIATRIC HOSPITAL DEVELOPMENT BOARD
("NPHDB" or the "Board")**

**Minutes of the NPHDB Board Meeting held on Wednesday, 10 June 2026
From 14.30 to 16.30**

**At NCH Boardroom, Block A, Herberton, St James's Walk, Rialto, Dublin 8,
D08 HP97, and via Microsoft Teams**

Attendance (Board)

Fiona Ross (Chairperson)
Tim Bouchier-Hayes (Vice-Chairperson)
Brian Keogh
Michael Barry
Alan Moore
Michael Shelly
Alex White
John Cole
Susan Bryson
Alan Seabourne
Derek Moran

Attendance (Other)

David Gunning, Chief Officer
Phelim Devine, Project Director
Tom Morris, Commercial Director
Ed Vernon, Design Director
Ed McIntyre*, M&E and Commissioning
Director
Richard Fitzpatrick*, Director of Project
Controls
Elaine O'Rourke, Executive Support
Bridget Gallagher, On behalf of HMP
Secretarial Limited – Board Secretary
Caitlin McNamara, On behalf of HMP
Secretarial Limited – Board Secretary

**For part of the meeting only*

1.0	Quorum & Chairperson
	The Chairperson noted that a quorum, being five Board members, was present and the meeting proceeded to business.
1.1	Declarations of Interest or Conflicts of Interest
	In accordance with Section 19 of Statutory Instrument 246/2017, the Board Members confirmed that there were no new declarations of interest or conflicts of interest to be disclosed.
1.2	Protected Disclosures
	Each Board Member was asked to confirm if any protected disclosures had been made to them, further to which it was confirmed that there had not.
2.0	Previous Minutes
2.1	Minutes of the Board Meeting held on 13 May 2026
	The Board reviewed the minutes of the Board meeting held on 13 May 2026 (the " Minutes "). Following discussion, it was agreed that a certain section of the Minutes required further elaboration. It was confirmed that the Minutes would be updated and presented for approval at the next meeting. (AP189)
2.2	Action Items from the Previous Board Meeting
	It was noted that all actions from prior board meetings have been closed.
3.0	Chief Officer Report
	The Chief Officer Report was noted, and the priority items discussed by reference to health and safety onsite; construction; commercial/claims; key risks and issues; communications, and; stakeholder engagement. It was noted that there had been no reportable health and safety incidents on site or at RMHC during the period. The Board was advised of the various engagements that had taken place with the Main Contractor throughout the period. The Board noted and discussed the position in relation to Early Access. An overview of the number of productive resources on site was provided. It was noted that there continued to be insufficient resources on site. An update in relation to design and quality was noted by the Board. Ongoing engagement in relation to bathroom pods was noted, and it was agreed that the Board would receive an update that Friday once results in that regard were available. (AP190)
3.1	Programme and Performance Update
	The Board received a detailed update on the Main Contractor's programme and performance, with particular reference to KPI outcomes. The current position on room handovers, the status of open NCRs, Early Access and commissioning was noted. The Board discussed critical path items and how these were tracking against KPIs.

3.2	Design and Quality Update including NCRs
	The Board received a Design and Quality update. The Board discussed the status of room inspections. The Board received a summary of progress made in relation to Early Access and the number of outstanding snags during the period. An update in relation to Handover activities was provided. An overview of progress made in relation to the consolidated issues list was noted by the Board. It was advised that there was a total of 11 items remaining on the consolidated issues list.
3.3	Analysis of NCRs
	An overview of progress made against the NCR close out plan was noted by the Board. The position in relation to open NCRs; those which had been closed during the period, and; new NCRs opened during the period was highlighted. It was noted that a new NCR close out plan was anticipated.
3.4	Review of Works Complete
	The Board received a detailed overview of the works completed by the Main Contractor to 30 April 2026, noting in particular the position in relation to room completions and commissioning.
4.0	Finance
4.1	Financial Results
	The financial results in respect of May 2026 were discussed and noted by the Board.
5.0	Governance Matters
5.1	Finance, Audit and Risk Sub-Committee ("FARSC")
	It was advised that the next FARSC meeting will take place on 23 June 2026, and the Board would receive an overview of matters discussed at the next Board meeting.
5.2	CQV Sub-Committee
	The Board received an overview of matters discussed at the most recent CQV Sub-Committee meeting, noting that most items had been discussed earlier in the meeting, including the shortage of productive resources on site.
5.3	Dispute Resolution Sub-Committee Meeting
	The Board was briefed in relation to matters discussed at the most recent Dispute Sub-Committee meeting, and the position in relation to claims and conciliations was noted.
5.4	Amendment to Banking Mandate
	It was noted that it was being proposed to amend NPHDB's current Banking Mandate to remove the current Project Director, in light of his upcoming departure, and to add the Design Director and the Commercial Director.

	In accordance with the NPHDB Finance policies and procedures, any proposed amendments to the Banking Mandate must be approved by the Board. Following due and careful consideration, IT WAS RESOLVED to approve the proposed amendments to NPHDB's Banking Mandate. IT WAS FURTHER RESOLVED that the Chairperson and Mr Barry be authorised to counter-sign the Banking Mandate for submission to the bank. <i>Ed McIntyre and Richard Fitzpatrick left the meeting.</i>
6.0	Closed Session
6.1	
6.2	
6.3	
7.0	
8.0	Any other Business
	There being no further business, the meeting was brought to a close.

Next Meeting: It was agreed by the Board that the next Board meeting would be convened on Wednesday, 08 July 2026, at 14.30hrs.


Chairperson