

NPHDB Board Membership

Fiona Ross – Chair



Fiona Ross is an exceptionally experienced public and private sector Chair and Non-Executive Director. She has Central Bank of Ireland authorisation (UCIT and MIFID) and serves as a non-executive director at JK Funds, Evelyn Partners (where she is Vice Chair and chairs the Audit and Risk committee) and SphereInvest. In November 2023 Fiona was appointed by the Irish Minister of Finance to serve on the National Treasury Management Agency (NTMA) where Fiona chairs the NTMA Investment Committee which has responsibility for over 8 billion euro invested through the Ireland Strategic Investment Fund which has a statutory mandate to invest on a commercial basis in a manner designed to support economic activity and employment in the State.

Fiona also holds a number of Irish Government and UK Government board appointments including Chair of the National Paediatric Hospital Development Board. In the UK Fiona was appointed to Non-Executive Director roles at The Scottish Government, Network Rail and the Northern Ireland Office.

In May 2022 she assumed the Chair role at Natural Capital Ireland.

Fiona began her career as a stockbroker in the City of London and spent 25 years working in all areas within Capital Markets in Dublin, London, Eastern Europe, and the United States. Fiona is a graduate of Trinity College Dublin, University College Dublin, Queen's University Belfast and the Institute of Art and Design (IADT) where in 2017 she completed a MSc in Cyber Psychology. In 2012 Fiona was awarded a fellowship in Governance at George Washington University in the United States.

Prof. John Cole CBE



Professor Cole CBE is an architect by profession and currently acts as an independent Strategic Client Adviser for major infrastructure projects. He was previously an Under-Secretary at the DHSSPS(NI) and Chief Estates Officer for the Health Estates Investment Group (HEIG), in which roles he was responsible for the procurement and implementation of many major health facilities in Northern Ireland. He is a former chairman of the European Health Property Network.

John previously held the presidency of the Royal Society of Ulster Architects and for many years was a Council member of the Royal Institute of British Architects (RIBA). In 2014, he was appointed as an Honorary Professor to the School of Planning, Architecture and Civil Engineering at the Queen's University of Belfast. He has chaired a number of significant public inquiries and is the author of several major reports on the state of the Construction Industry.

In 2018, he was appointed by the Scottish Government as chair of an expert review group on the effectiveness of Building Regulations in Scotland. He was subsequently appointed

by the UK Government as a member of a newly established Industry Strategic Steering Group with a remit to change the culture of the Industry in relation to quality and safety of construction.

He has recently served as a member of the group overseeing the construction of the new recently completed Belfast campus for the University of Ulster.

In 2025 he was elected as an honorary fellow of the University of Glasgow in recognition of his work over recent years supporting the major extension and development of the Glasgow campus.

Mr Michael Shelly



Mr Shelly is a Chartered Engineer and Chartered Director with more than 50 years' experience in the construction Industry in Ireland and internationally. He is currently the Chairman of Tobin Consulting Engineers and a non-executive director of Kilcawley Construction. He was previously a non-executive director of Lafferty Project Management until December 2024. He spent most of his career with PM Group; the Irish based international engineering and project management consultants. He has worked as a project manager and project director on the delivery of major capital projects

across many sectors and geographies. He played a key role in the international development of PM Group, at one stage heading up PM Group Operations in Central and Eastern Europe, the Middle East and Asia. Michael was an Executive Director of PM Group for 18 years.

Michael qualified as an engineer from NUIG and then completed a M.Sc. in Engineering Structures in Trinity College. He has also qualified as a Chartered Director with The Institute of Directors

Mr Brian Keogh



Mr Keogh is a Chartered Civil Engineer (U.C.D. 1972), a European Engineer and a Fellow of the Institute of Engineers in Ireland. He retired from John Sisk & Son Ltd in 2012 after 40 years' service in the Construction Industry, having served on the Main Board since 1990. During his term on the Board, he held the position of Director of Civil Engineering and Director of Health & Safety, Quality & Environmental Management. He served on the board of several Sisk associated companies and joint ventures and has worked-on

projects in Ireland, England, Scotland, Wales, Germany and Poland.

Brian has experience in a wide variety of construction type contracts including Design and Build, Management Contracting, Early Contractor Involvement, Public and Private Partnership and Guaranteed Maximum Price. He was board member of the Dragados Sisk Joint Venture for a considerable section of the Crossrail tunnel in London.

Brian is a Board member of the Digital Hub Development Agency since 2016 and he also Chairs the Property Committee. From 2017 to 2019 he served as a member of the Procurement Board for the National Broadband Plan. He was appointed to the Board of the

National Paediatric Hospital Development Board in February 2021. In 2022 Brian was appointed as a Director of the Land Development Agency DAC where he also serve on the Investment Committee and Audit & Risk Committee.

Mr Michael Barry



Mr Barry is a Chartered Accountant, Chartered Director and holds a Bachelor of Commerce degree from University College Cork. He retired in 2019 from the role of Chief Financial Officer of Bord na Móna PLC, having held that position for 13 years. He was also Interim Managing Director of the Company in 2017/2018.

Prior to that Michael held several senior financial positions in Ireland, the UK and the United States in a range of industries including pharmaceuticals, medical devices and hospitality. He completed his accountancy training with PricewaterhouseCoopers in Cork. Mr Barry is also a member of the Board of ESB."

Mr Derek Moran



Mr Moran is a former Secretary General of the Department of Finance. He served in a number of senior roles in the civil service and was a member of the Central Bank Commission, National Treasury Management Agency, Civil Service Management Board and Chairman of the Financial Stability Group. He currently serves on a number of bodies including the Scottish Governments Exchequer Board, Audit Committee of the Department of Foreign Affairs, the Professional Standards Board of Chartered Accountants Ireland and the Council of the Foundation of Fiscal Studies.

He is a native of Dublin and graduate of University College Dublin.

Mr Alex White



Alex White, Senior Counsel, is a former Minister for Communications, Energy and Natural Resources. He also previously served as Minister of State at the Department of Health, and as an Oireachtas committee chair. He has been a TD, a Senator, and a local Councillor. Prior to commencing legal practice in 1994 he was a producer with RTE. As a member of the Irish Bar he has been a leading practitioner in employment law, appearing regularly before the Irish Courts and tribunals on behalf of individual and corporate clients, as well as state bodies. He was called to the Inner Bar in

2010. He is an experienced mediator. Alex White was appointed as Director General of the Institute of International and European Affairs in January 2023.

Mr Alan Seabourne



Mr Seabourne is a qualified Engineer and had a 33-year career in the NHS in Scotland until he retired in 2013. During his time in NHS Scotland, he was the project director on many health projects and held numerous other senior management roles including Director of Estates & Facilities, Director of IM&T, Director of Community Care, Director of Health and Social Care Integration, Chief Operating Officer for two major acute hospitals, and Chief Officer for a Health and Social Care Partnership.

During his NHS career, he was responsible for delivering many healthcare projects in both service developments and in capital developments and has led the development processes of both PFI and Capital funded projects from start to completion. He has gained huge experience in many of the aspects of planning and delivering healthcare infrastructure including strategic planning, financial management and planning, project governance, project commissioning, programme management, commercial management, and stakeholder management.

Since retiring from the NHS, he has held a number of Non-Executive roles for organisations including, Erskine Veterans Hospital, University of Glasgow overseeing their One Billion Pound campus development programme and a subsequently becoming a fellow of University of Glasgow and Lar Housing Trust which was set up to provide affordable housing throughout Scotland.

He recently worked for Children's Health Ireland in 2021/22 as Chief Operational Commissioning Officer leading the development of the operational commissioning plan for the New Children's Hospital. Mr Seabourne was appointed to the Board of CHI on 9 July 2025.

Ms Susan Bryson



Ms Bryson was a partner in the Construction team in Mason Hayes & Curran for 15 years where she specialised in the resolution of disputes in construction projects. Susan mainly acted for Employers in disputes arising on projects carried out under the Public Works Contracts. Susan built up a particular expertise in the education sector and represented the Department of Education, many of the large education trusts and management bodies and individual education institutions at primary, secondary and third level.

Susan also led on numerous high profile construction litigation cases relating to defective developments including the litigation arising out of fire and structural defects at Longboat Quay, Beacon South Quarter and Spencer Dock.

Susan is the Chairperson (first appointed to the board in 2009) of Síol Schools Trust CLG which is the company responsible for financing the operations of the Le Chéile Trust, one of the largest Education Trusts in Ireland responsible for the patronage of 75 schools. In that role, she is leading a team working in partnership with the Department of Education in the delivery of several major school building projects with an estimated value in excess of €200 million.

Mr Alan Moore



Mr Moore is a Fellow of the Royal Institution of Chartered Surveyors and until retirement in September 2021 was the Director of Strategic Capital Development within the Western Health and Social Care Trust in the West of Northern Ireland with principal responsibility as Senior Responsible Owner (SRO) for the successful delivery of a £1 billion capital investment programme. This has included over the past 15 years the phased redevelopment of Altnagelvin Hospital in Derry, the new South-West Hospital at Enniskillen, the new Omagh Hospital and Primary Care Complex and the cross-border North-west Cancer Centre also at Altnagelvin Hospital.

Since retirement Alan has joined a number of public sector arm's length bodies as a Non-Executive Director. These appointments have included the Board of the Northern Ireland Agri-Food and Biosciences Institute and the Governing Council of Ulster University.

As an Associate of the NI HSC Leadership Centre, Alan has also undertaken short duration advisory assignments for Health Trusts and Government Departments within Northern Ireland and in addition, assisted the Government of Jersey in the role of Principal Expert Advisor during their 2022 review of future hospital proposals on the Island of Jersey.

Alan's contribution to health service capital investment and cross border emergency planning was recognised by the award of an OBE in the 2021 UK New Year's National Honours list.