NATIONAL PAEDIATRIC HOSPITAL DEVELOPMENT BOARD

DESIGN BUILD EQUIP

NATIONAL PAEDIATRIC HOSPITAL DEVELOPMENT BOARD
("NPHDB" or the "Board")

Minutes of the NPHDB Board Meeting held on Wednesday, 08 April 2026
From 14.30 to 16.30
At NCH Boardroom, Block A, Herberton, St James's Walk, Rialto, Dublin 8, D08 HP97, and via Microsoft Teams

Attendance (Board)
Fiona Ross (Chairperson)
Tim Bouchier-Hayes (Vice-Chairperson)
Brian Keogh
Michael Barry
Alan Moore
Michael Shelly
Alex White
John Cole
Susan Bryson
Alan Seabourne
Derek Moran

Attendance (Other)
David Gunning, Chief Officer
Phelim Devine, Project Director
Tom Morris, Commercial Director
Ed Vernon*, Design Director
Ronan Traynor*, Finance Officer
Ed McIntyre*, M&E and Commissioning Director
Elaine O'Rourke, Executive Support
Bridget Gallagher, On behalf of HMP Secretarial Limited – Board Secretary

**For part of the meeting only*

1.0	**Quorum & Chairperson**
	The Chairperson noted that a quorum, being five Board members, was present and the meeting proceeded to business.
1.1	**Declarations of Interest or Conflicts of Interest**
	In accordance with Section 19 of Statutory Instrument 246/2017, the Board Members confirmed that there were no new declarations of interest or conflicts of interest to be disclosed.
1.2	**Protected Disclosures**
	Each Board Member was asked to confirm if any protected disclosures had been made to them, further to which it was confirmed that there had not.
2.0	**Previous Minutes**
2.1	**Minutes of the Board Meetings held on 11 March 2026 and 30 March 2026**
	The Board reviewed the minutes of the Board meetings held on 11 March 2026 and 30 March 2026 (the "**Minutes**"). **IT WAS RESOLVED** that the Minutes were approved for signature by the Chairperson.
2.2	**Action Items from Previous Board Meetings**
	It was noted that all open actions from prior Board meetings had been closed.
3.0	**Chief Officer Report**
	The Chief Officer Report was noted, and the priority items discussed by reference to construction; commercial/claims; key risks and issues; the Ronald McDonald House; communications, and; stakeholder engagement. The Board discussed the project programme and the position in relation to Substantial Completion. A new compliant programme was awaited from the Main Contractor. The Board received an update on the engagement that had taken place with the Main Contractor during the period. The Board discussed the number of productive resources on site. There had been no reportable health and safety incidents on site during the period. The Board noted the position in relation to Early Access and that this would be discussed further, later in the meeting. The Board received an update on stakeholder engagement.
3.1	**Programme and Performance Update**
	The Board received and noted a detailed update on the Main Contractor's programme and performance, including the position in relation to KPIs. In particular, the status of room handovers was discussed, as well as remedial works and any impact to Early Access. Further analysis in relation to Substantial Completion would be undertaken.

3.2	**Early Access**
	A detailed status update on Early Access was provided to the Board. Next steps in terms of progressing this further were discussed.
3.3	**Design and Quality Update including NCRs**
	The Board received a Design and Quality update. In particular, the Board discussed the status of final room offers and outstanding snags. The Board received a summary of progress made against the NCR close out plan, noting open NCRs; those which had been closed during the period, and; new NCRs opened during the period. The Board received an overview of progress made in relation to design and handover. It was noted that there were 6 items remaining on the consolidated issue list. An overview was provided in respect of the status of ongoing interfaces with CHI. The Board discussed certain critical items that were being addressed with the Main Contractor.
4.0	**Finance**
4.1	**Financial Results**
	The financial results in respect of March 2026 were discussed and noted by the Board.
5.0	**Governance Matters**
5.1	**Finance, Audit and Risk Sub-Committee ("FARSC")**
	The Board had been briefed at the last Board meeting in relation to matters discussed at the most recent FARSC meeting.
5.2	**CQV Sub-Committee**
	The Board received an overview of matters discussed at the most recent CQV Sub-Committee meeting, noting in particular updates on ventilation and ducts.
5.3	**Dispute Resolution Sub-Committee Meeting**
	The Board was briefed in relation to matters discussed at the most recent Dispute Sub-Committee meeting, and the position in relation to claims and conciliations was noted.
5.4	[redacted]
	Ed Vernon, Ed McIntyre, and Ronan Traynor left the meeting.

6.0	**Closed Session**
6.1	[redacted]
6.2	
7.0	**Any Other Business**
	[redacted]
	There being no further business, the meeting was brought to a close.

Next Meeting: It was agreed by the Board that the next Board meeting would be convened on Wednesday, 13 May 2026, at 14.30hrs.

Chairperson