

**NATIONAL PAEDIATRIC HOSPITAL DEVELOPMENT BOARD  
("NPHDB" or the "Board")**

**Minutes of the NPHDB Board Meeting held on Wednesday, 11 February 2026  
From 14.30 to 16.00**

**At NCH Boardroom, Block A, Herberton, St James's Walk, Rialto, Dublin 8,  
D08 HP97, and via Microsoft Teams**

**Attendance (Board)**

Fiona Ross (Chairperson)  
Tim Bouchier-Hayes (Vice-Chairperson)  
Brian Keogh  
Michael Barry  
Alan Moore  
Michael Shelly  
Alex White  
John Cole  
Susan Bryson  
Alan Seabourne

**Apologies**

Derek Moran

**Attendance (Other)**

David Gunning, Chief Officer  
Phelim Devine, Project Director  
Tom Morris, Commercial Director  
Ed Vernon\*, Design Director  
Ronan Traynor\*, Finance Officer  
Richard Fitzpatrick\*, Director of Project Controls  
Ed McIntyre\*, M&E and Commissioning Director  
Elaine O'Rourke, Executive Support  
Caitlin McNamara, On behalf of HMP Secretarial Limited – Board Secretary

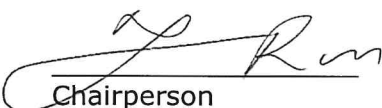
*\*For part of the meeting only*

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| <b>1.0</b> | <b>Quorum &amp; Chairperson</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|            | The Chairperson noted that a quorum, being five Board members, was present and the meeting proceeded to business.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| <b>1.1</b> | <b>Declarations of Interest or Conflicts of Interest</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|            | In accordance with Section 19 of Statutory Instrument 246/2017, the Board Members confirmed that there were no new declarations of interest or conflicts of interest to be disclosed.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| <b>1.2</b> | <b>Protected Disclosures</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|            | Noting that Derek Moran was not present at the meeting, it was requested that the Secretary reach out via email to confirm if any protected disclosures had been made since the date of the last Board meeting. ( <b>AP186</b> )                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| <b>2.0</b> | <b>Previous Minutes</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| <b>2.1</b> | <b>Minutes of the Board Meeting held on 14 January 2026</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|            | <p>The Board reviewed the minutes of the Board meeting held on 14 January 2026 (the "Minutes").</p> <p><b>IT WAS RESOLVED</b> that the Minutes were approved for signature by the Chairperson.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| <b>2.2</b> | <b>Action Items from Previous Board Meetings</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|            | It was noted that AP184 and AP185 arising from the 14 January 2026 Board meeting had both been completed and could be marked as closed.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| <b>3.0</b> | <b>Chief Officer Report</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|            | <p>The Chief Officer Report was noted, and the priority items discussed by reference to the Programme; Early Access; and Stakeholder Engagement.</p> <p>In relation to safety on site, it was highlighted that there were no reportable incidents to note during the reporting period.</p> <p>The Board noted an update in relation to stakeholder engagement, and that current challenges were being highlighted.</p> <p>It was noted that the NPHDB had attended a National Oversight Group meeting during the reporting period. An update on matters discussed thereat was provided, which included Early Access, CAMHS and bonded payments.</p> <p>The Board received an overview of the Main Contractor's latest Programme.</p> <p>The Board noted progress in relation to Early Access, a detailed update on which would be provided later in the meeting.</p> |
| <b>3.1</b> | <b>Programme and Performance Update</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|            | An update on the Main Contractor's Programme and performance was noted by the Board, including a consideration of KPIs.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |

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| <b>3.2</b> | <b>Revised Programme Update</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|            | The Board discussed the Main Contractor's updated Contract Programme and the position in relation to Substantial Completion.                                                                                                                                                                                                                                                                                                                                                                                            |
| <b>3.3</b> | <b>Early Access</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|            | The Board received a detailed update in relation to Early Access and the progress that had been made in this regard.                                                                                                                                                                                                                                                                                                                                                                                                    |
| <b>3.4</b> | <b>Design and Quality Update including NCRs</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|            | <p>The Board received a Design and Quality update, noting in particular the position in relation to room handovers and snags.</p> <p>The Board received a summary of progress made against the NCR close out plan, noting open NCRs; those which had been closed during the period, and; new NCRs opened during the period.</p> <p>An update in relation to Design and Handover was provided to the Board. In relation to the consolidated issues list, it was noted that there were 9 items remaining for closure.</p> |
| <b>4.0</b> | <b>Finance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| <b>4.1</b> | <b>Financial Results</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|            | <p>The financial results in respect of December 2025 and January 2026 were discussed and noted by the Board.</p> <p>It was noted that the financial statements for 2025 had been prepared and would be presented to the FARSC at its next Sub-Committee meeting and subsequently to the Board at its March 2026 meeting.</p>                                                                                                                                                                                            |
| <b>5.0</b> | <b>Governance Matters</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| <b>5.1</b> | <b>Finance, Audit and Risk Sub-Committee ("FARSC")</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|            | It was advised that the next FARSC meeting is scheduled for 19 February 2026, and the Board would receive an overview of matters discussed at the next Board meeting.                                                                                                                                                                                                                                                                                                                                                   |
| <b>5.2</b> | <b>CQV Sub-Committee</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|            | <p>The Board received an overview of matters discussed at the most recent CQV Sub-Committee meeting, noting in particular updates on quality and resourcing levels.</p> <p>A progress update in relation to Early Access was noted by the Board.</p>                                                                                                                                                                                                                                                                    |
| <b>5.3</b> | <b>Dispute Resolution Sub-Committee Meeting</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|            | <p>The Board was briefed in relation to matters discussed at the most recent Dispute Sub-Committee meeting, and the position in relation to claims and conciliations was noted.</p> <p><i>Richard Fitzpatrick, Ed McIntyre, Ed Vernon, and Ronan Traynor left the meeting.</i></p>                                                                                                                                                                                                                                      |

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| <b>6.0</b> | <b>Closed Session</b>                                                |
| <b>6.1</b> |                                                                      |
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| <b>6.2</b> |                                                                      |
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| <b>6.3</b> |                                                                      |
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| <b>7.0</b> | <b>Any Other Business</b>                                            |
|            | There being no further business, the meeting was brought to a close. |

**Next Meeting:** It was agreed by the Board that the next Board meeting would be convened on Wednesday, 11 March 2026, at 14.30hrs.

  
Chairperson