

**NATIONAL PAEDIATRIC HOSPITAL DEVELOPMENT BOARD
("NPHDB" or the "Board")**

**Minutes of the NPHDB Board Meeting held on Wednesday, 14 January 2026
From 14.30 to 15.30**

**At NCH Boardroom, Block A, Herberton, St James's Walk, Rialto, Dublin 8,
D08 HP97, and via Microsoft Teams**

Attendance (Board)

Fiona Ross (Chairperson)
Tim Bouchier-Hayes (Vice-Chairperson)
Brian Keogh
Michael Barry
Alan Moore
Derek Moran
Michael Shelly
Alex White
John Cole
Susan Bryson
Alan Seabourne

Attendance (Other)

David Gunning, Chief Officer
Phelim Devine, Project Director
Tom Morris, Commercial Director
Ed Vernon*, Design Director
Ronan Traynor*, Finance Officer
Richard Fitzpatrick*, Director of Project
Controls
Ed McIntyre*, M&E and Commissioning
Director
Elaine O'Rourke, Executive Support
Caitlin McNamara, On behalf of HMP
Secretarial Limited – Board Secretary

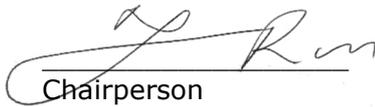
**For part of the meeting only*

1.0	Quorum & Chairperson
	The Chairperson noted that a quorum, being five Board members, was present and the meeting proceeded to business.
1.1	Declarations of Interest or Conflicts of Interest
	In accordance with Section 19 of Statutory Instrument 246/2017, the Board Members confirmed that there were no new declarations of interest or conflicts of interest to be disclosed.
1.2	Protected Disclosures
	Each Board Member was asked to confirm if any protected disclosures had been made to them, further to which it was confirmed that there had not.
2.0	Previous Minutes
2.1	Minutes of the Board Meetings held on 10 December 2025 & 06 January 2026
	The Board reviewed the minutes of Board meetings held on 10 December 2025 and 06 January 2026 (the " Minutes "). IT WAS RESOLVED that the Minutes were approved for signature by the Chairperson.
2.2	Action Items from Previous Board Meetings
	It was noted that there were no open action items arising from the Board meetings held on 10 December 2025 or 06 January 2026.
3.0	Chief Officer Report
	The Chief Officer Report was noted, and the priority items discussed by reference to the Programme; Early Access; the NPHDB Resource Plan; and Court proceedings. The Board noted an update in relation to the updated contract Programme received from the Main Contractor. An overview on progress made in relation to Early Access was provided to the Board. It was noted that this would be discussed in further detail later in the meeting. It was advised that the Board would receive an update in relation to the NPHDB Team Retention Plan later in the meeting. It was confirmed that an update on Court proceedings would be discussed in the closed session.
3.1	Programme and Performance Update
	It was reported that an updated contract Programme had been received from the Main Contractor. This was discussed by the Board by reference to the relevant dates for Substantial Completion and Early Access. This programme is currently under review by the ER. It was confirmed that engagement with the Main Contractor was ongoing in relation to the updated Programme.

	The Board noted that Kroll were reviewing the updated Programme and would provide an update in due course.
3.2	Early Access
	The Board received a detailed update in relation to Early Access and the engagement taking place with key stakeholders in this regard.
3.3	Design and Quality Update including NCRs
	<p>The Board received a Design and Quality update, noting in particular the position in relation to room handovers and snags.</p> <p>An overview of progress in relation to final room inspections was provided to the Board.</p> <p>The Board received a summary of progress made against the NCR close out plan, noting open NCRs; those which had been closed during the period, and; new NCRs opened during the period.</p>
3.4	NPHDB Team Resources
	An update on the NPHDB Team Resource Plan was noted by the Board.
4.0	Finance
4.1	Financial Results
	It was indicated that the financial results in respect of December 2025 and January 2026 would be presented at the February 2026 meeting.
5.0	Governance Matters
5.1	Finance, Audit and Risk Sub-Committee ("FARSC")
	The Board was advised that the next FARSC meeting was scheduled for February 2026, and an update on this would be provided at the March 2026 Board meeting.
5.2	CQV Sub-Committee
	The Board received an overview of matters discussed at the most recent CQV Sub-Committee meeting, noting in particular updates on quality and resourcing levels.
5.3	Dispute Resolution Sub-Committee Meeting
	It was noted that this matter would be discussed in the closed session.
5.4	SIPO Returns
	The Board was advised that the annual Standards in Public Office Commission ("SIPO") returns were due on 31 January 2025 and that these would be issued to the Board for completion in the coming days. (AP184) This was duly noted by the Board.
6.0	Closed Session
6.1	

6.2	
7.0	Any Other Business
	<p>Board members advised that they wished to undertake a site visit in advance of the next Board meeting, and it was confirmed the necessary arrangements would be made to facilitate this. (AP185)</p> <p>There being no further business, the meeting was brought to a close.</p>

Next Meeting: It was agreed by the Board that the next Board meeting would be convened on Wednesday, 11 February 2026, at 14.30hrs.



Chairperson