

**NATIONAL PAEDIATRIC HOSPITAL DEVELOPMENT BOARD
("NPHDB" or the "Board")**

**Minutes of the NPHDB Board Meeting held on Wednesday, 10 September 2025
From 13.00 to 17.00**

**At NCH Boardroom, Block A, Herberton, St James's Walk, Rialto, Dublin 8,
D08 HP97**

Attendance (Board)

Fiona Ross (Chairperson)
Tim Bouchier-Hayes (Vice-Chairperson)
Brian Keogh
Michael Barry
Alan Moore
Susan Bryson
Alan Seabourne
Michael Shelly
Alex White
John Cole

Attendance (Other)

David Gunning, Chief Officer
Phelim Devine, Project Director
Tom Morris, Commercial Director
Elaine O'Rourke, Executive Support
Ray Hunt, On behalf of HMP Secretarial
Limited – Board Secretary
Caitlin McNamara, On behalf of HMP
Secretarial Limited – Board Secretary

Apologies

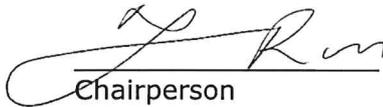
Derek Moran

1.0	Quorum & Chairperson
	The Chairperson noted that a quorum, being five Board members, was present and the meeting proceeded to business.
1.1	Declarations of Interest or Conflicts of Interest
	In accordance with Section 19 of Statutory Instrument 246/2017, the Board Members confirmed that there were no new declarations of interest or conflicts of interest to be disclosed.
1.2	Protected Disclosures
	Each Board Member was asked to confirm if any protected disclosures had been made to them, further to which it was confirmed that there had not.
2.0	Previous Minutes
2.1	Minutes of the Board Meeting held on 13 August 2025
	The Board reviewed the minutes of the Board Meeting held on 13 August 2025 (the "Minutes"). IT WAS RESOLVED that the Minutes were approved for signature by the Chairperson.
2.2	Action Items from Previous Board Meetings
	It was noted that AP183 remained open.
3.0	Chief Officer Report
	The Board noted the Chief Officer Report which was taken as read.
3.1	Programme & Performance Update
	The Board noted the performance of the Main Contractor with reference to their latest programme.
3.2	Design and Quality Update
	The Board received a design and quality update.
3.3	Additional Early Access
	<p>The Board received an update in relation to early access.</p> <p>The Boards attention was drawn to the supporting documents/information which had been circulated in advance of the meeting. It was confirmed that a number of workshops had taken place in order to establish realistic dates for early access.</p> <p>It was confirmed that approval in principle was being sought from the Board to proceed with additional early access. The Board received an overview of the mandatory requirements which must be met before commencement of additional early access, and the status of each of these requirements was noted.</p> <p>Following due and careful consideration, IT WAS RESOLVED to approve in principle the proposal to proceed with early access.</p>

3.4	
4.0	Finance
4.1	Financial Results for August 2025
	The financial results in respect of August 2025 were noted by the Board.
5.0	Governance Matters
5.1	Finance, Audit and Risk Sub-Committee ("FARSC")
	It was confirmed that the next FARSC meeting would be scheduled in due course, and the Board would receive an update of matters discussed at the next Board meeting.
5.2	CQV Sub-Committee
	The Board received an update on matters discussed at the most recent CQV Sub-Committee meeting.
5.3	Dispute Resolution Sub-Committee
	An overview of matters arising from the Dispute Resolution Sub-Committee meeting was provided to the Board. The position in relation to claims, conciliations and adjudications was noted.
5.4	
5.5	NPHDB Code of Governance Manual
	The Board reviewed and discussed the updated NPHDB Code of Governance Manual. Following due consideration, IT WAS RESOLVED to approve the NPHDB Code of Governance Manual.
6.0	Closed Session
6.1	
6.2	
6.3	

6.4	
7.0	Any Other Business
	There being no further business, the meeting was brought to a close.

Next Meeting: It was agreed by the Board that the next Board meeting would be convened on Wednesday, 08 October 2025, at 14.30hrs.


Chairperson